



# **Pembroke Local Council**

## **Business Plan**

### **2016 - 2018**

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## 1.0 Introduction and Situation Analysis

At this moment in time we find ourselves drawing ever closer towards the end of the third year of this newly incorporated council following the elections in March of the year 2013. Following a period of transition, April 2013 saw the beginning of a new era with a great deal of change within the personnel making up the Council. The initial phases of this legislature were characterized by the Council taking in and absorbing a number of comments, complaints and suggestions from all corners of the locality. The Council could in this manner draw up a list of priorities which brought about a number of measures taken in favour of greater cleanliness in general within the locality. In this manner the Council tried to make the locality appeal to its residents, as well as its visitors, both local and foreign. In the second and third year of work, I believe we are on the right track and we are currently doing our utmost to deal with the residents' wishes steadfastly, ensuring that the general upkeep of infrastructure is satisfactory, while ensuring periodic, and regular cleaning.

During the past few months we have continued with the embellishment of the open spaces around the locality. Various sites required a great deal of cleaning due to the targeting of various zones around the locality, which unfortunately were affected by dumping on a large scale. For this reason the Council sought to clean out as many of these zones as possible, and is now continuing routine maintenance and cleaning of other green areas and soft areas. For this reason we have given specific directions to both our contracts manager, as well as our contractors in order to address the many suggestions we received in a periodic manner. We also felt it important to create a sense of belonging, a sense of responsibility within the locality and its inhabitants – it was for this reason that activities were held within the NATURA2000 site which also saw the MTA officially unveiling the projects done on the walking trail this past year. This was then continued by a number of other initiatives and clean ups in the mentioned area, bearing in mind the growing significance of the area. The Council fully intends on working harder to create a sense of awareness and pride among its residents so as to better protect and conserve the area. Having said this, the Council's vision for this area can never be achieved without the support of other entities' involvement; namely the Central Government, MEPA, and enforcement agencies. If we are serious about protecting this area, the limited resources and funds of the Local Council are never going to be enough.

In recent years Pembroke saw a number of large infrastructural efforts being concluded – namely the new Pembroke gardens as well as the Cycle Path in the NATURA2000 garigue site. Naturally the Council has been, and will continue to be at the disposal of its residents, as well as those who enjoy the sites in questions so as to ensure and maintain a high standard of maintenance. In recent months the Council has also done its utmost to maintain these areas as clean as possible, particularly by the deployment of street sweepers, and by liaising with the MTA for the installation of a number of dog litter bins, as well as other periodical complaints regarding the Pembroke Gardens. The Council will now be focusing its efforts on setting the ball rolling on the idea of turning the entire zone into a national garigue park – an idea which was sparked a number of years ago, and which unfortunately came to a grinding halt in recent history. We now hope that the area is put again at the top of the agenda following recent works in the site as mentioned.

Pembroke boasts of a vast majority of roads which are in a fairly good state. Triq Gabriel Henin, and parts of Triq Burma however remain a constant worry for the Pembroke Local Council. Reports have been concluded regarding the state of affairs on Triq Gabriel Henin. Although the Council had participated in the PPP scheme and voted its share of the expenses it resulted from an on site inspection that unless the pavements and services are done anew, the problem for the residents would double. Therefore the Council had to retreat from this scheme until the time that enough funds are allocated for the pavements and services to be addressed. The Council has this year concluded major works on two lengthy roads which were never serviced with any pavements whatsoever posing great danger to anyone making use of the roads in question; namely Triq Camillo Sciberras, Triq Burma, and Triq Mandalay, together making up a stretch of 460 metres. The Council is furthermore committed to further infrastructural works, making our roads more easily accessible for anyone, serving our residents with an adequate standard of safety.

The project on Triq Gabriel Henin however remains a challenge far too big for a Council of our size, where despite having concluded all necessary reports and studies, the Council now finds itself with an estimation of costs that even exceeds the yearly allocation. We have for this reason requested the aid of the ministry concerned with roads in Malta with the council maintaining the stance that this road falls within the responsibility of Transport Malta, due to the fact that it has never actually been done to begin with. We remain fully committed to this cause and we will continue to speak on behalf our residents, however there is nothing to be gained from false hope, and this project seems a stretch too far for a Council of our size.

Having seen an influx in residential zones in Pembroke, and given that a number of older residential areas have never been properly serviced when it comes to street lighting, the Council has in recent months gathered a number of complaints and suggestions in order to draw up a list of priorities. Having conducted meetings with residents of both the new housing areas, as well as other residents occupying older British buildings across the locality in the first year of our work, the Council was in a better position to take stock of all the areas which still required adequate lighting for the safety and wellbeing of its residents on which we have since been working. We have acted upon the wishes of our residents and installed lighting wherever it was requested and approved and we continued to do so to this day. We now find ourselves in a much better position and the coming years should see the Council spending less in this area.

### **1.0 Introduction and Situation Analysis**

As for the lighting within the buildings erected by the Housing Authority and which remained problematic with regards to lighting up until recently, the Council has in its first year embarked on its efforts to strike a deal between the Housing Authority which the Council was proposing should erect the infrastructure to provide lighting as per the contract entered into with the tenants originally, the Enemalta Corporation to provide the lighting as street lighting, and the ourselves as council who will thereafter be responsible for all maintenance. It is of great satisfaction seeing that these talks have now concluded successfully and the work affected in both housing blocks where lighting in the landscaped areas remained a problem. This past year was a great victory for the Council and our residents in this regard as work, which was promised and shelved for several years, was finally implemented.

During the initial months of 2014 the Council has also been utilizing the UIF funds in order to service and upgrade two of the main parks within the locality, Gnien 4 ta' Lulju, and Gnien Madre Tereza ta' Kalkutta. The work on these two prominent gardens have been concluded in the last year with funds being claimed from MEPA. The Council also managed to upgrade the public convenience services in both gardens which remained closed with damages for several years even before this Council was incorporated. The necessary works were concluded, and a new tender was drawn up which now places the onus on the contractor to maintain, clean and repair any damages which may result with the Council only paying a monthly fee for all these services.

Finding a suitable venue for our youths, as well as our elderly, to meet on a regular basis and in an informal setting remains a priority for the Council. The Council has for some time realized that it is now drawing near to having its first major generation of elderly, with the locality still being under-equipped for this necessity. It is for this reason that the Council has been striving to meet representatives from the Lands Department in order to bring this issue to the fore, in view of the possibility of being given land by devolution. This will help the Council to earmark the area, in view of a prospective project that will require the Council to get approval for a loan. An ambitious project, but no journey was ever completed without one taking the first few steps. In this regard we have also been in contact with a number of different ministries and we hope to make the breakthrough in conjunction with the Central Government with plans to be unveiled imminently; exciting times are ahead for our locality.

The Council will also continue to be pro-active and rather than dealing with matters as if it were a maintenance council, we strive to come up with the forethought on certain challenges and put forward idea in the appropriate channels to ensure that our beloved town grows in the manner we consider appropriate. It is for this reason that a number of talks have been held with ministers on various issues. Meetings with the Hon. Minister Joe Mizzi regarding roads and the adequate provision of public transportation comes to mind, these being concluded with great success with new bus routes servicing all of the locality being initiated in the coming days, as well as other meetings held with Hon. Minister Michael Farrugia and Michael Falzon on planning issues, and others with the Hon. Minister Chris Cardona regarding the extent of the White Rocks project. The main focus now shifts on the initial planning work on the Chinese embassy which we will be hosting in Pembroke, with the council putting forward its main concerns ensuring minimal inconvenience, including those of a traffic nature, both in the building phase as well as the final designs. In this regard we have also met the current Chinese Ambassador His Excellency Mr. Cai Jinbiao who we welcomed at our premises while making sure our concerns are given due consideration.

Pembroke Council will also continue to offer informative talks, courses, and other discussions of a topical, and educational value. The Council appreciates that beyond that which can be seen and felt, it has the duty to educate its residents and enrich their perspective on a number of issues, notable among which is the responsibility of every individual to separate his waste, for instance. It is for this reason that the Council has collaborated with Greenpak Coop in order to hold talks with residents on the matter, participating in the European Week for Waste Reduction, as well as other 'green' efforts within the Council's calendar of events. The Council further understands the heritage of the locality, and its historical ties with sporting associations. We have therefore maintained a keen relationship with various sporting associations within the locality, encouraged sporting events, and helped with the organization of football tournaments, fun runs, and other events aimed at encouraging sports and wellbeing.

The past years have certainly been a challenge but we are more than satisfied with the work carried out so far. While no amount hours, investment or effort will ever be enough; we can certainly look back on what has been achieved so far and be optimistic. We remain committed to keeping a close relationship with our residents and keeping their opinions firmly in at heart in conducting our work. It is for this reason that we also set up a Facebook page, ensuring that the people who we ultimately strive to satisfy are kept abreast of our efforts within the locality, while also maintaining an effective and easy accessible channel of communication which also helps us in dealing with periodic complaints in a more efficient manner. While acknowledging that we are not perfect, and despite our limitations, we strive to be the most we can be.



**Dr. Dean Hilli LL.D.**  
**Mayor**

**2.0 Mission statement and Values**

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**2.1 Mission Statement** To continue to strive to create the right atmosphere and to develop the infrastructure to the best needs of our residents whilst keeping in mind that unlike other localities, Pembroke is purely a residential area. This will not be in conflict to encourage business opportunities, which would be identified as beneficial to the local residents especially when such business could generate part of the required funds to restore and maintain our Historic Heritage. We will also seek to control the present development by co-operating with the Planning Authority, thus:

- a) Representations will be made whenever it is felt that certain projects will ill effect the residents or the community at large.
- b) We also forward suggestions so that certain buildings of historical or characteristical value are included in the list of Protected Property.
- c) The Planning Authority Enforcement section will be summoned to intervene whenever the need arises.

Finally, the participation of the residents will be encouraged so that they will have a say in all decisions taken since, sooner or later, these will affect their way of thinking.

**2.2.Values**

The Values for the forthcoming years are: -

- a) To maximise the benefits of our community as a whole whilst respecting the needs of individuals and of specific sectors.
- b) To Respect the environmental and cultural heritage of this community.
- c) The just and open administration of all Council business.
- d) To instil more civic pride in each and every resident.

To promote through education a co-operative and tolerant society.

**3.0 Objectives, Expected Results and Strategies****3.1 Short term objectives and expected results (2016)**

Objectives	Expected Results
1. To continue to establish a modern and environment friendly town planning policy for the whole of Pembroke and on its implementation in phases.	1. The existing open areas, especially Government owned areas and picnic areas, which were identified will continue to be landscaped and to improve sports facilities to enhance healthy recreational grounds for the residents and their families. This policy will also continue to link the various existing units such as St Patrick's, St Andrews, and St George's into one whole area - Pembroke.
2. Encouragement of resident's awareness in various areas.	2. Increase police / local warden's protection to curb abuses especially in places which are highly frequented by people such as barren areas.
3. Continue with the resurfacing of roads, consisting of black top and reinstatement of existing underground services.	3. To ensure better flow of traffic and to improve the safety of the community.
4. To maintain expenditure within budget and at the same time ensure the best value for money for all services we buy.	4. Each and every financial year will end on a positive note.
5. We will do our utmost to employ or contract the right people for each and every task in the hope to improve customer care and increase efficiency.	5. Daily complaints should decrease which signify quick commitment to rectify such complaints and indirectly enhanced quality of service.
6. The introduction of locality maps in various parts of the locality and locality informative leaflet	6. Improvement to locate different parts of the locality.

**3.0 Objectives, Expected Results and Strategies****3.2 Long Term objectives and expected results (2016 - 2018):**

Objectives	Expected Results
1. Motivate staff to execute the administration of the Council beyond acceptable levels.	1. Motivated staff will render more not only in quantity but also in quality of service.
2. Identify sources of new income to finance the proper maintenance of numerous soft open areas and possible ways and means to safeguard same areas.	2. Minimise complaints and also secure a healthy environment. Involve residents to show environmental awareness and participate in the upkeep and look after of such open areas.
3. To maintain and improve the road surface in Pembroke according to priorities.	3. Meet the dire expectations of the residents of Pembroke and further minimise complaints.
4. Continue with Town Planning Policy for Pembroke.	4. Offer alternative opportunity to the residents to seek healthier recreational areas created through landscaping and sports centres. It is anticipated that the Central Government will approve the necessary financial assistance.
5. Landscaping of the valleys and open areas.	5. This will impede the further destruction of the valleys and open areas while helping to embellish the area and providing the right environment to counter balance the effect of building development.
6. To intensify the campaign to revise the boundaries of the locality.	6. Approval of our request will stop the funny situation existing at the moment.

Objectives, expected results and strategies (cont.)

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**3.3 Strategies**

The strategies to be adopted by the Council are aimed to provide a healthier environment by protecting *green belts*, and maintain to high standards all the soft open areas. Residents should be encouraged and helped to participate in this protection and care.

Keeping in mind that Pembroke is a relative small Council, but growing every year due to new housing projects, we will try to embark on joint ventures with surrounding Councils in order to cut costs and at the same time create a sense of belonging.

We believe that we are the voice of our residents and partners to surrounding Councils and therefore strictly believe in the process of dialogue whilst maintaining the prerogative to manage and to make decisions in the best interest of the community.

We will convince residents to be more aware of prevailing circumstances and will urge them to help the Council in our major commitment and participate in our aim of **safeguarding the environment**.

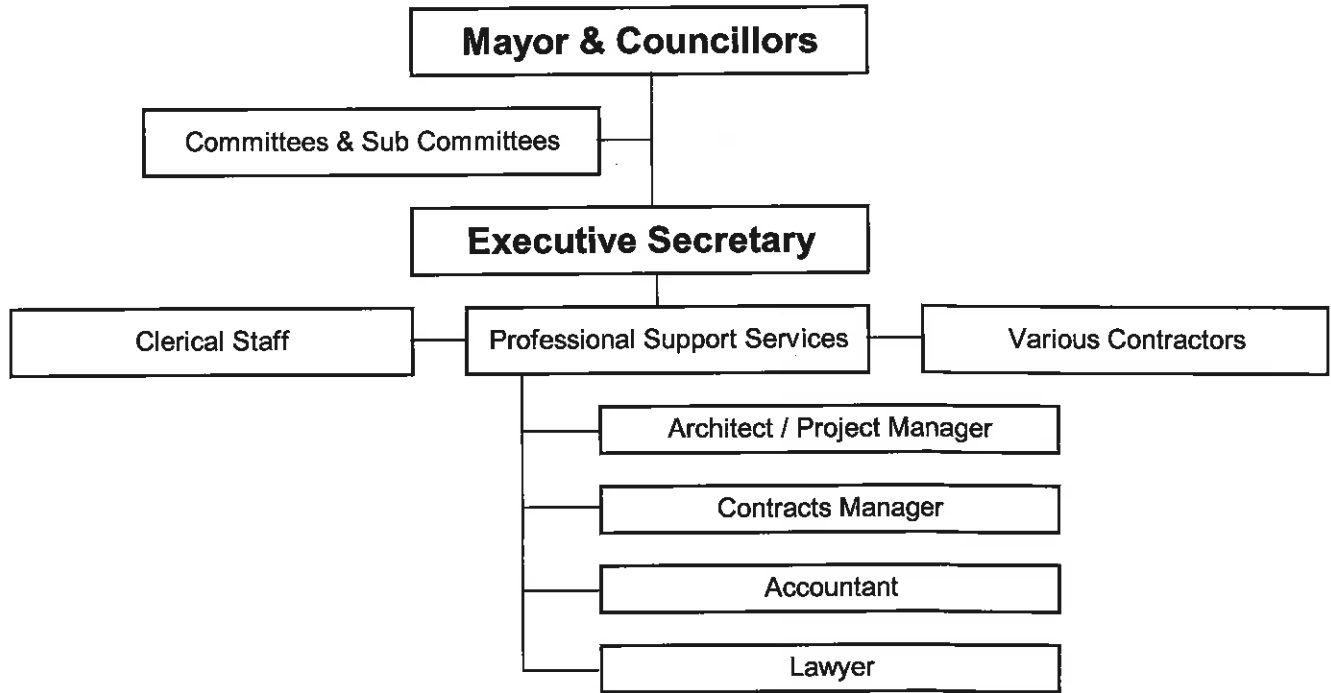
The contracting-out method will be used whilst additional help will be sought from the central government. Sponsorships from the private enterprise will also be sought and encouraged.

With reference to Town Planning it is important to embark on the implementation exercise as proposed in the North Harbour Plan (Pembroke's Section).

With reference to the embellishment of the valley and the open areas it is anticipated that the Council will find both the moral and financial support of the Central Government and the respective entities concerned coupled with the co-operation of the public who will then be encouraged to plant trees to commemorate special events such as: births, marriages etc.

4.0 Operations Analysis

4.1 Organisation



The organisational structure, which at present is dealing with the day-to-day business has been in effect for the last twelve months and has reached its goal to have an administrative employee available at defined hours during the day to meet resident's expectations and thus be in a better position to deal more effectively with day-to-day business. As requested by the Department of Local Governemnt, the Council is even opening of Saturday morning to give a better service to our residents.

The above is the result of the attending hours of the Council Executive Secretary currently operating on a full time basis and two full time clerks supporting the Executive Secretary and the regular attendance and help of the Mayor and Councillors.

All policy making are still headed by the Council and supported by the permanent committees, which once functioning will help in the Council's business to make it more effective and enhance supervision and allows quick and reliable feedback to all concerned.

The Executive Secretary is the executive, financial, and administrative head responsible to execute the Council's business.

The clerks carry out reception, telephone handling, and other various clerical duties.

The supporting professional staffs include a Lawyer, an Accountant, an Architect / Project Manager and a Contracts Manager.



Operations Analysis (cont.)

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**4.2 General Activities**

During the calendar year 2015 the Council received a number of complaints and suggestions. These were all handled with efficiency since the Council has in its employment the full complement.

The Council intends to continue with the training of its staff and Councillors so that the best level of management could be reached.

Our efforts to fulfil the scope of a Local Council are not solely focused on ordinary organisation and administration of services sold or bought, but again we hope to embark on major capital projects as will be identified further on.

**Our Main activities will be to.....**

Execute efficiently our designated responsibilities. Ensure that our streets are daily cleaned, re-introduce again refuse separated at source and collected on time, embellish our numerous open areas, to improve or at least maintain our roads and pavements to the highest acceptable level according to our funds.

Pembroke is a locality, which boasts of Historical Buildings and which, due to negligence on the part of the present owners, are slowly but surely being destroyed. In the past we tried our best to convince the present owners to do their utmost and start restoration works without further delay; unfortunately our pleas fell on deaf ears!

Existing infrastructural needs (mainly roads, culverts, and street lighting) are being dealt with by requesting the required support from the responsible Departments and Corporations, again amidst the reigning bureaucracy!

The Councillors, as chairpersons to five committees, will continue to work hand in hand to overcome the oncoming problems related to the challenge to change Pembroke and keep a balance between the environment and development and keep in mind that this locality needs to be developed into a modern and carefully planned residential area.

 26/1/2016

*Kevin Borg*  
**Executive Secretary**

5.0 Financial and Performance Forecasts

5.1 Three-Year Financial Forecast

ACCT NO.	DESCRIPTION	FORECAST 2016 €	FORECAST 2017 €	FORECAST 2018 €	FORECAST 2016 - 2018 €
<b>2</b>	<b>Income</b>				
0000	Government	378,575.00	378,575.00	378,575.00	1,135,725.00
0020	Bye-Laws	9,450.00	9,544.50	9,735.39	28,729.89
0090	Investment	60.00	360.00	360.00	780.00
0100	General				
	<b>TOTAL</b>	<b>388,085.00</b>	<b>388,479.50</b>	<b>388,670.39</b>	<b>1,165,234.89</b>
<b>1</b>	<b>Expenditure</b>				
1000	Personal Emoluments	90,037.41	91,710.16	92,566.82	274,314.39
2000	Operations and maintenance	298,047.59	291,506.26	291,758.32	881,312.17
7000	Capital Expenditure		847,882.28	707,967.99	1,555,850.27
	<b>TOTAL</b>	<b>388,085.00</b>	<b>1,231,098.70</b>	<b>1,092,293.14</b>	<b>2,711,476.84</b>
	<b>SURPLUS/DEFICIT</b>	<b>(0.00)</b>	<b>(842,619.20)</b>	<b>(703,622.75)</b>	<b>(1,546,241.95)</b>

**Notes:**

5.2 Notes and Assumptions

**Expenditure**

- a) Since the current financial allocation is only sufficient to cater for the day-to-day running of the locality, we hopefully anticipate that due to our control on spending the Council's capital projects will be entirely financed through the allocation from the Central Government and other assistance programmes from various departments.

Financial and Performance Forecasts (cont.)

**5.3 Three Year Income Forecast**

ACCT NO.	DESCRIPTION	FORECAST 2016 €	FORECAST 2017 €	FORECAST 2018 €	FORECAST 2016 - 2018 €
<b>2</b>	<b>Income</b>				
0000	Government				
0001	Annual	378,075.00	378,075.00	378,075.00	1,134,225.00
0002	Supplementary				
0003	Special needs				
0004	Public/government delegations				
0015	Other	500.00	500.00	500.00	1,500.00
		<b>378,575.00</b>	<b>378,575.00</b>	<b>378,575.00</b>	<b>1,135,725.00</b>
0020	Bye-Laws				
0021	Community services	3,600.00	3,636.00	3,708.72	10,944.72
0036	Contravention of bye-laws				
0056	Sponsorships	100.00	101.00	103.02	304.02
0066	General services	5,750.00	5,807.50	5,923.65	17,481.15
		<b>9,450.00</b>	<b>9,544.50</b>	<b>9,735.39</b>	<b>28,729.89</b>
0090	Investment				
0091	Bank interest	60.00	360.00	360.00	780.00
0096	Government securities				
		<b>60.00</b>	<b>360.00</b>	<b>360.00</b>	<b>780.00</b>
0100	General				
0110	Donations				
0120	Contributions				
	<b>TOTAL</b>	<b>388,085.00</b>	<b>388,479.50</b>	<b>388,670.39</b>	<b>1,165,234.89</b>

**Notes:**

Financial and Performance Forecasts (cont.)

5.4 Three Year Expenditure Forecast

ACCT NO.	DESCRIPTION	FORECAST 2016 €	FORECAST 2017 €	FORECAST 2018 €	FORECAST 2016 - 2018 €
1	<b>Expenditure</b>				
1000	Personal Emoluments				
1100	Mayor's allowance	7,229.00	7,373.58	7,447.32	22,049.90
1200	Employee salaries and wages	61,333.00	62,559.66	63,185.26	187,077.92
1300	Bonuses	6,228.00	6,352.56	6,416.09	18,996.65
1400	Income supplements	349.41	356.40	363.53	1,069.33
1500	Social Security contributions	5,790.00	5,905.80	5,964.86	17,660.66
1600	Allowances	6,400.00	6,400.00	6,400.00	19,200.00
1700	Overtime	2,708.00	2,762.16	2,789.78	8,259.94
		<b>90,037.41</b>	<b>91,710.16</b>	<b>92,566.82</b>	<b>274,314.39</b>
2000	Operations and maintenance				
2100	Utilities	5,672.00	5,728.72	5,786.01	17,186.73
2200	Materials and supplies	300.00	303.00	306.03	909.03
2300	Repair and upkeep	78,800.00	66,300.00	64,300.00	209,400.00
2400	Rent	1,456.00	1,456.00	1,470.56	4,382.56
2500	National / International memberships	1,200.00	1,212.00	1,224.12	3,636.12
2600	Office services	3,296.00	3,327.95	3,361.23	9,984.18
2700	Transport	1,150.00	1,161.50	1,173.12	3,484.62
2800	Travel		1,780.75	1,798.56	3,579.31
2900	Information services	3,030.00	3,060.30	3,090.90	9,181.20
3000	Contractual services	170,007.59	173,707.67	175,444.75	519,160.01
3100	Professional services	21,105.50	21,316.56	21,529.72	63,951.78
3200	Training	500.00	505.00	510.05	1,515.05
3300	Community and hospitality	11,430.00	11,544.30	11,659.74	34,634.04
3400	Incidental expenses	101.50	102.52	103.54	307.56
3600	Local Enforcement System				
		<b>298,047.59</b>	<b>291,506.26</b>	<b>291,758.32</b>	<b>881,312.17</b>
7000	Capital expenditure				
7001	Acquisition of property				
7100	Construction				
7200	Improvements		5,382.28	4,467.99	9,850.27
7300	Equipment				
7500	Special programmes		842,500.00	703,500.00	1,546,000.00
			<b>847,882.28</b>	<b>707,967.99</b>	<b>1,555,850.27</b>
<b>TOTAL</b>		<b>388,085.00</b>	<b>1,231,098.70</b>	<b>1,092,293.14</b>	<b>2,711,476.84</b>

Notes:

6.0 Capital Development

6.1 Three Year Capital Development Forecasts

Account No. Project No.	Capital Expenditure Project Description	2016		2017		2018		2016 to 2018
		Account €	Project €	Account €	Project €	Account €	Project €	Account Total €
7001	Acquisition of property							
7100	Construction							
7110 7120	Centru Civiku & Kummercjali Bini Amministrattiv							
7200	Improvements			5,382.28		4,467.99		9,850.27
7210	Office /Street Furniture							
7220	Street Paving							
7230	New Street Signs							
7240	Urban Improvements				5,382.28		4,467.99	
7300	Equipment							
7310	Electronic Equipment							
7320	Plant & Machinery							
7330	Photovoltaic Cells							
7500	Special programmes			842,500.00		703,500.00		1,546,000.00
7510	Road Resurfacing				250,000.00		250,000.00	
7520	Gnien 4 ta' Lulju				47,000.00			
7530	Pembroke Battery				24,000.00		23,500.00	
7540	Play area triq W Harding				59,000.00		58,500.00	
7551	Reservoir Covers							
7552	New Pavements				117,000.00		116,500.00	
7559	Car park Triq Falaise / Alamein							
7560	Locality Maps				5,000.00		5,000.00	
7563	Reconstruction of Pavements				100,000.00		100,000.00	
7564	Conservation Wied Harq Hamien				23,500.00		2,500.00	
7565	Restoration Madliena Tower							
7566	Restoration Fort Pembroke				47,000.00		47,000.00	
7567	Rest. Sandhurst C/Twr.							
7568	Upgrade of Pembroke Beach				35,000.00		12,000.00	
7569	Conservation Water Course Bridge							
7570	St Patricks Playing Field				23,500.00		12,000.00	
7590	New Trees				5,000.00		5,000.00	
7591	Masgar fi Triq Burma				10,000.00		10,000.00	
7592	Pasage L Billion /I Vella				2,500.00		2,500.00	
7593	Triq il-Mediterran							
7594	Upgrading Juno Flats area				12,000.00		12,000.00	
7595	Junction St Patricks				35,000.00			
7596	5 a side football pitch				47,000.00		47,000.00	
TOTAL New Projects:				847,882.28		707,967.99		1,555,850.27

6.2 Notes and Assumptions

The execution of each project is subject to the availability of funds and potential changes in the Council's Capital development priorities.

No quotations have been requested for Capital Projects however prices are always based on technical estimates obtained from consultants.

Notwithstanding all this, the Council's projections for 2017 and 2018 need a further allocation of funds or Government involvement of approximately €1,546,000.00. These are needed to compliment and finish all Council's aspirations for the next three year.

**Capital Development (cont.)**

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**6.3 Details of Capital Development Projects****7110 Construction of a Local Commercial / Community Centre.**

This project is of high Priority for the Pembroke Local Council due to the fact that one finds a number of shops in the locality. During discussions leading to the North Harbour Plan, the Council had insisted with the MEPA that a Local Commercial / Community Centre should be included and constructed without delay. This project has been on paper since the beginning of the Council.

**7510 Resurfacing of Roads.**

It is a known fact that the remaining Pembroke Roads lack a decent road surface. It is more than obvious that the current expenditure on road maintenance may be referred to as money going down the drain as practically some roads in the locality require patching at least three times a year. Existing roads requiring urgent resurfacing mainly Triq Gabrielle Henin, Triq Burma, Triq Juno, Triq ANZAC, Triq Falaise, Triq Tobruk, Triq Suffolk, Triq Sir Adrian Dingli, Triq Martin Luther King, Triq Giacchino Le Brun and all St. Patricks roads.

**7540 Upgrading of Existing Play Area at Triq L-Imhallef W. Harding.**

This project has been accepted and included in the Pembroke Action Plan by the Planning Authority. The Council has applied for a permit (PA 0399/97) to enable us to carry out urgent works to remove the danger that existed at the time, ie. a vehicular access to a private garage passes through this play area. This phase had been concluded. Phase two includes the general upgrading of the site, with added facilities, including new Play Equipment, Tennis / Multipurpose Court, Pathways, Gazebo's and planting of numerous Trees to enhance the Environment.

This Council, during the past years has asked for help from various Ministries on successive years for this project but to no avail, thus any help from the Central Government will be appreciated. The estimated cost will be approximately **€117,500.00**. Though having limited funds, the Council has removed the danger and completed Phase 1 of the project.

**7552 Construction of New Pavements.**

Pembroke still lacks new pavements in many areas especially in roads that were resurfaced prior 1999. The Council has a directive that whenever a street is to be resurfaced the pavements also will be done new. Services are put in the new pavement with the collaboration of the Corporations concerned.

**7563 Reconstruction of existing Pavements.**

Though Pembroke is relatively new, a good number of existing pavements have to be reconstructed. This is the result of negligent construction and at times these pavements were severely damaged by plot owners during construction of their dwellings.

**Capital Development (cont.)**

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**7564 Conservation of Wied Harq Hamiem.**

It is the Council's aim to preserve this valley, although up to now it falls within the boundaries of St Julian's Council. During the past years this valley was neglected and frequently used as a dumping site. The Council would require substantial funds to effectively landscape and maintain this valley.

**7566 Restoration of Fort Pembroke.**

The Council is again hoping that sufficient funds be made available to restore this Historical Fort which presently is in the hands of the Verdala International School. This is a major restoration project whose result should appease the many Tourists (especially of British origin) that ever so often do visit Pembroke for its Military History - again it will be up to the Central Government to allocate the appropriate funds.

**7568 Upgrading of Pembroke rocky beach ( Bajja zghira )**

Pembroke Local Council would like to upgrade the small area, which unfortunately is the only area, which is accessible to swimmers. This area is highly frequented by residents during Summer. The Council's intention is to plant new trees, place a number of benches and to improve access. The project might even include upgrading the road approaching the area by providing a small parking area to ensure that the area will not remain a shabby area.

**7570 Upgrading of Recreational Area at St. Patrick's.**

The project includes new play equipment, benches, lighting and litterbins, lighting and planting of various trees. The Council estimates that this project would cost approximately €70,000.00, and surely aid from the Central Government would be needed and appreciated.

